

**Movements in Revenue Budget 2016/17 - to 31st December 2016**

Directorate	Service Unit	Original Budget	Latest Revised Budget	Changes this Cycle (Cycle 3)	Changes Previous Cycle	Transfers to /(from) Earmarked Reserves	Grants Unapplied carried forward from 2015/16	<b>TOTAL OVERALL MOVEMENT</b>	Revised Budget
		£'000's	£'000's	£'000's	£'000's	£'000's	£'000's	£'000's	£'000's
Chief Executives Office	Management	447	440	-	(7)	-	-	(7)	440
	Regeneration and Planning Policy	1,420	1,570	35	(1)	112	4	150	1,570
Community Service	Leisure Trust Management Fee	711	610	(101)	-	-	-	(101)	610
	Leisure Trust Client	197	201	7	(3)	-	-	4	201
	Green Spaces and Amenities	1,094	1,203	(6)	63	-	52	109	1,203
	Streetscene	3,148	3,031	(51)	(83)	-	17	(117)	3,031
	Housing and Development Control	566	577	-	-	-	11	11	577
	Comms Servcs Performance & Policy	471	499	-	5	-	23	28	499
Resources	Governance, Law and Reg'n (inc Property)	846	552	(7)	(291)	-	4	(294)	552
	People & Development	296	283	(10)	(3)	-	-	(13)	283
	Finance	444	692	(8)	256	-	-	248	692
	Strategic Partnership	3,566	3,563	(3)	-	-	-	(3)	3,563
	Revenues and Benefits	(1,373)	(1,348)	-	-	25	-	25	(1,348)
	Treasury Management	931	1,032	101	-	-	-	101	1,032
	Corporate Budgets	5,272	3,421	43	25	(1,808)	(111)	(1,851)	3,421
	Use of Earmarked Reserves	(2,813)	(1,103)	-	39	1,671	-	1,710	(1,103)
		15,223	15,223	-	-	-	-	-	15,223

## Revenue Budget Update by Service Area as at 31st December 2016

Appendix 2

Directorate	Service Unit	Revised budget for year			Forecast outturn for year			Forecast Variance		
		Pay	Non Pay	Income	Pay	Non Pay	Income	Pay	Non Pay	Income
		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Chief Executives Office	Management	425	15	-	399	15	-	(26)	-	-
	Regeneration and Planning Policy	1,151	1,165	(746)	1,150	1,115	(722)	(1)	(50)	24
Community Service	Leisure Trust Management Fee	-	610	-	-	610	-	-	-	-
	Leisure Trust Client	-	439	(238)	-	439	(238)	-	-	-
	Green Spaces and Amenities	1,826	1,383	(2,006)	1,826	1,383	(1,998)	-	-	8
	Streetscene	1,022	4,067	(2,058)	1,007	3,956	(2,086)	(15)	(111)	(28)
	Housing and Development Control	1,226	401	(1,050)	1,226	333	(1,146)	-	(68)	(96)
	Comms Servcs Performance & Policy	408	260	(169)	409	258	(177)	1	(2)	(8)
Resources	Governance, Law & Reg'n (inc Property)	981	1,913	(2,342)	973	1,882	(2,289)	(8)	(31)	53
	People & Development	206	77	-	200	87	-	(6)	10	-
	Finance	629	143	(80)	643	139	(80)	14	(4)	-
	Strategic Partnership	-	3,563	-	-	3,563	-	-	-	-
	Revenues and Benefits	-	34,180	(35,528)	-	34,180	(35,528)	-	-	-
	Treasury Management	-	1,074	(42)	-	915	(70)	-	(159)	(28)
Corporate	Corporate Budgets	1,448	2,056	(83)	1,730	2,038	(92)	282	(18)	(9)
	Use of Earmarked Reserves			(1,103)			(1,103)	-	-	-
	<b>Total</b>	<b>9,322</b>	<b>51,346</b>	<b>(45,445)</b>	<b>9,563</b>	<b>50,913</b>	<b>(45,529)</b>	<b>241</b>	<b>(433)</b>	<b>(84)</b>
				15,223			14,947			(276)

**Revenue Budget Variance Analysis 2016/17 (as at 31st December 2016)**

**Appendix 3**

Service Unit	Last Report			Current Report			Movement			Explanation (Non pay/income £20k and over)
	Forecast Variance			Forecast Variance			Movement			
	Pay	Non Pay	Income	Pay	Non Pay	Income	Pay	Non Pay	Income	
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
Management	-	-	-	(26)	-	-	(26)	-	-	
Regen & Planning Policy	-	-	42	(1)	(50)	24	(1)	(50)	(18)	Non Pay - (£50k) Budget for Burnley Business Awards not required in 2016/17 saving £20k and general minor underspendings forecast of £30k.
Leisure Trust Management Fee	-	-	-	-	-	-	-	-	-	
Leisure Trust Client	-	-	-	-	-	-	-	-	-	
Green Spaces	-	-	8	-	-	8	-	-	-	
Streetscene	-	(73)	(8)	(15)	(111)	(28)	(15)	(38)	(20)	Non Pay - (£38k) Savings in cctv costs following a shared service with Blackburn of £22k and forecast net general minor underspendings of £16k. Income - (£20k) Additional income for Hyndburn contribution to shared service of £15k and other increased income £5k.
Housing & Devt Ctrl	-	(40)	(84)	-	(68)	(96)	-	(28)	(12)	Non Pay - (£28k) Savings of £15k in temporary accomodation costs and £14k costs of homelessness.
Communications, Performance & Policy	-	-	-	1	(2)	(8)	1	(2)	(8)	
Governance, Law & Regulation (inc Property)	-	(31)	53	(8)	(31)	53	(8)	-	-	
People & Development	-	10	-	(6)	10	-	(6)	-	-	
Finance	-	(4)	-	14	(4)	-	14	-	-	
Strategic Partnership	-	-	-	-	-	-	-	-	-	
Revenues & Benefits	-	-	-	-	-	-	-	-	-	
Treasury	-	(159)	(28)	-	(159)	(28)	-	-	-	
Corporate Budgets	191	9	(9)	282	(18)	(9)	91	(27)	-	Pay (£91k) - Further salary savings by service units above towards the corporate budget target of £250k and related costs. Non-Pay - (£27k) - Further estimated savings on both energy (£20k) and water charges (£25k). Council's Rates costs increased by £18k.
Transfers to / (from) Reserves	-	-	-	-	-	-	-	-	-	
<b>Total</b>	<b>191</b>	<b>(288)</b>	<b>(26)</b>	<b>241</b>	<b>(433)</b>	<b>(84)</b>	<b>50</b>	<b>(145)</b>	<b>(58)</b>	

Net Est. Revenue Budget  
(Underspend)/Overspend

(123)

(276)

(153)

**Position on Earmarked Reserves as at 31st December 2016**

Appendix 4

Position on Earmarked Reserves	Transformation	Growth	Town Centre Management	Primary Engineer	Other Specific	Total
	£'000	£'000	£'000	£'000	£'000	£'000
Opening Balance 1/4/16	(2,714)	(2,181)	(600)	(165)	(1,202)	(6,862)
Original Budget 2016/17 - Use of Reserves 2016/17	250	710	-	-	1,853	2,813
Adjustment for the Business Rates Volatility Reserve as part of the final accounts closure	-	-	-	-	(1,756)	(1,756)
	<b>(2,464)</b>	<b>(1,471)</b>	<b>(600)</b>	<b>(165)</b>	<b>(1,105)</b>	<b>(5,805)</b>
Total changes in cycle 1	(12)	-	600	55	92	735
Total changes in cycle 2	(13)	13	-	-	32	32
Total changes in this report	32	(432)	(375)	(25)	79	(721)
<b>Anticipated Balance at 31st March 2017</b>	<b>(2,457)</b>	<b>(1,890)</b>	<b>(375)</b>	<b>(135)</b>	<b>(902)</b>	<b>(5,759)</b>
<b>Approved Use of Reserves in future years</b>	-	1,722	375	135	170	2,402
<b>Balance after approvals</b>	<b>(2,457)</b>	<b>(168)</b>	-	-	<b>(732)</b>	<b>(3,357)</b>

Requests for Revenue Budget Carry Forwards from 2016/17 into 2017/18

**APPENDIX 5**

<u>Service Unit / Task</u>	<u>Details</u>	<u>Amount Requested</u> £	<u>Code</u>	<u>Budget 2016/17</u> £	<u>Forecast Spending 2016/17</u> £	<u>Remaining 2016/17</u> £	<u>Approved by Management Team</u> £	<u>Forecast Underspend in previous Cycle 2 monitoring (if any)</u>
								£
<u>Regeneration and Planning Policy</u>	Remaining balance of the £50k agreed contribution to the Barnfield and Burnley Joint Venture company, that is funded 50 : 50 between Barnfield Investment Properties and	30,000	R5322/2021	30,000	-	30,000	-	-
		<b>30,000</b>		<b>30,000</b>	<b>-</b>	<b>30,000</b>	<b>-</b>	<b>-</b>
<u>People &amp; Development</u>	With the new structure just coming into place and with the intention to run a more commercially-focussed leadership programme, carry forward of potentially remaining funds is required.	10,000	Various/0153	55,318	45,318	10,000	-	-
		<b>10,000</b>		<b>55,318</b>	<b>45,318</b>	<b>10,000</b>	<b>-</b>	<b>-</b>
<u>Finance</u>	The work on the finance transformation is on-going. There have been a few issues that required resolving that have made the overall project slip. The project strands of intelligent scanning of creditor invoices and asset management accounting will require development in the new year.	20,000	R2021/2106	50,000	30,000	20,000	-	-
		<b>20,000</b>		<b>50,000</b>	<b>30,000</b>	<b>20,000</b>	<b>-</b>	<b>-</b>
<b>Totals</b>		<b>60,000</b>		<b>135,318</b>	<b>75,318</b>	<b>60,000</b>	<b>0</b>	<b>0</b>